

Project Team	Rec #	Project Completion	Implementer	Implementation Target	Recommendation	Status at-a-glance			Status
						Implemented	In Progress	Not Under Consideration at this time	
Shared Governance Framework	1	16-Sep-08	WFL Partners		The shared governance approach to water and watershed management should continue to be supported in Alberta by all <i>Water for Life</i> partners.		●		GoA (ESRD) is currently incorporating these recommendations as appropriate into provincial guidance documents for watershed planning
Shared Governance Framework	2	16-Sep-08	WFL Partners		<i>Water for Life</i> partnerships are connected through a common adherence to Water for Life outcomes. A formal, hierarchical reporting relationship is not required, but improved information exchange and alignment of outcomes among partnerships is necessary.		●		GoA (ESRD): As above
Shared Governance Framework	3	16-Sep-08	WSGs		Watershed planning initiatives launched by any partnership within a watershed must be aligned with the plans of the designated Watershed Planning & Advisory Council, where one exists. Where a WPAC does not exist, local planning outcomes should be complementary and directed towards supporting Water for Life outcomes.		●		With the establishment of the last planned WPAC for the province, shared outcomes in watershed management planning can now be achieved for each major watershed.
Shared Governance Framework	4	16-Sep-08	WFL Partnerships		The sector model – securing participation based on four broad sectors – provincial government; industry; ENGOs; and other governments – is an appropriate partnership model for watershed planning and policy initiatives. It ensures that all stakeholders are involved and helps balance the many interests that must be accommodated.	●			The AWC and WPACs follow the model.
Shared Governance Framework	5	16-Sep-08	WFL Partners		Partners must provide an effective link to their sectors. This includes exchanging information, seeking sector feedback, promoting adopted outcomes throughout their sector, and reporting on sector performance where outcomes require actions from that sector.		●		GoA (ESRD): As above
Shared Governance Framework	6	16-Sep-08	WFL Partnerships		<i>Water for Life</i> partnerships should use a consensus-based decision-making process. They should also include a clear approach for dispute resolution.	●			The AWC, WPACs and WSGs (where it makes sense) follow a consensus-based decision-making process. Most WPACs have a Dispute Resolution Procedure.
Shared Governance Framework	7	16-Sep-08	AWC		The Alberta Water Council should work with WPACs and WSGs to produce a strategy for communications among the <i>Water for Life</i> partnerships.	●			The recently completed AWC Moving from Words to Actions calls for a number of actions over the short-term by the WFL partners and the GoA to address this need.

Shared Governance Framework	8	16-Sep-08	WFL Partnerships		All <i>Water for Life</i> partnerships should prepare a communications strategy to inform stakeholders about their operational policies and to keep them informed about the work of the partnership.		●		The AWC, WPACs, ASN and some WSGs, where it makes sense maintain websites with important information on their mandates, etc. The AWC website provides its bylaws, process guidelines, etc.
Shared Governance Framework	9	16-Sep-08	WFL Partnerships		Notification to the general public is required at least when the terms-of-reference and final products of planning and policy initiatives are being presented to partners for endorsement.		●		The AWC maintains a website that where all approved project TORs and final reports are posted. All the WPACs maintain websites where they post key documents, such as 'State of ...' and 'Watershed Management Plans'.
Shared Governance Framework	10	16-Sep-08	GoA		The Government of Alberta must clarify how it intends to integrate recommendations, plans, and actions from <i>Water for Life</i> partnerships with its legislative and regulatory responsibilities as soon as possible.		●		GoA (ESRD): guidance will be provided through the documents being drafted – as above and through other government processes relative to policy development, planning and reporting.
Shared Governance Framework	11	16-Sep-08	AWC	Next Review Reporting Cycle	The Alberta Water Council should continue to review the success of the shared governance system through its annual reporting process and take action to improve and support the system.		●		The AWC regularly reviews the implementation progress of the <i>WFL</i> strategy, including assessing needs and making recommendations to improve and support the partnership system.
Shared Governance Framework	12	16-Sep-08	WFL Partnerships		While the government of Alberta will remain a major source of funding and other resources, <i>Water for Life</i> partnerships must also look to all of their stakeholders for contributions to their operation.		●		The AWC receives funding and/or in-kind support from stakeholder organizations directly involved in developing recommendation to address a specific water management issue. The WPACs are looking to do this more, but some sectors feel <i>Water for Life</i> is a provincial government initiative and therefore all of its responsibility. Maybe some education needed here from the Alberta WPACs and some policies from GOA/AEW around mandatory sector participation (and funding).
Shared Governance Framework	13	16-Sep-08	GoA		The Government of Alberta, in consultation with its partners, must develop a “partnership resourcing formula” and clear funding commitments to address partnership and sector capacity issues. Adequate operational and project funding, released in a timely fashion, is critical for the success of these partnerships.		●		The GOA has participated in the development and approval of the Alberta Water Council's Sustainable Funding Strategy. Sustainable funding options from other jurisdictions have been researched and compiled by ESRD for WPACs and have been shared with WPACs. These are being considered as part of a suite of options as part of a more broad partnerships funding system. GoA currently provides annual operating grants and project funds to all 11 WPACs. The GoA also currently funds an annual grant program for Watershed Stewardship Groups.